

## Newspaper Clips

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Amar Ujala ND 12/04/2012 p-7

# आईआईटी रिसर्च कैंपस को हरी झंडी

● अमर उजाला ब्यूरो

नई दिल्ली (ब्यूरो)। आईआईटी दिल्ली की ओर से रिसर्च कैंपस की शुरुआत करने की योजना अब मूर्त रूप लेती दिखाई पड़ रही है। छात्रों के साथ फैकल्टी को अंतरराष्ट्रीय स्तर पर पहचान दिलाने, रिसर्च के साथ-साथ मई-नई खोजों के लिए आदर्श दशाएं मुहैया कराने के उद्देश्य से 100 एकड़ में तैयार होने वाले इस रिसर्च कैंपस को मंजूरी मिलने के बाद आगे की कार्यवाही शुरू हो गई है। अब गैद हरियाणा सरकार के पाले में है क्योंकि कैंपस तैयार करने के लिए जमीन हरियाणा ही देगा। इसके



● अब नजर हरियाणा सरकार पर टिकी, जमीन चयन की प्रक्रिया शुरू

लिए जमीन चयन की प्रक्रिया शुरू कर दी गई है। आईआईटी दिल्ली के अधिकारियों के

मुताबिक, हरियाणा सरकार की ओर से जमीन देने की हामी भरी जा चुकी है। लेकिन अभी स्थान तय नहीं हुआ है।

आईआईटी दिल्ली 300 एकड़ में फैली एक मिनी टाउनशिप की तरह नजर आती है। लिहाजा, अतिरिक्त रिसर्च कैंपस की योजना बनाई गई थी। 100 एकड़ में तैयार किए जाने वाले नए कैंपस में रिसर्च पर खासा फोकस रहेगा। यहां एमटेक, पीएचएडी और इंडस्ट्री प्रोग्राम से संबंधित कार्यक्रमों की गतिविधियों को अंजाम दिया जाएगा, ताकि रिसर्च के क्षेत्र में आगे बढ़ते हुए आईआईटी दिल्ली पहचान कायम करें।

# Sibal's IIT meet on jinxed CET a 'hush hush' affair

PIONEER NEWS SERVICE ■  
NEW DELHI

The outcome of the much-awaited meeting of HRD Minister Kapil Sibal with top bosses of IIT and members of the All-India IIT Faculty Federation (AIFFF) on Wednesday on the crucial issue of Common Engineering Test (CET) from 2013 — by giving 40 per cent weightage to board results — was an official 'hush hush' affair.

Sources, however, revealed that the deadlock over the matter continues with certain IIT directors and faculty members opposing CET citing dilution of admission criteria of the premier institute.

HRD Ministry officials questioned if AIIMS could agree over a common medical entrance test from 2013, what holds back IIT from CET?

HRD Minister Kapil Sibal first met the directors of seven IITs and their chairmen and followed it up with a separate meeting with AIFFF members. No official information was given on the ultimate outcome though. "It was a fruitful meeting with both sides hearing each other positively," was the official statement.

Sources pointed out that the outcome of the meeting was not unexpected. Certain IITs (Bombay, Delhi, Kanpur) are particularly opposing the proposed changes. Their main concern is over the inclusion of 40 per cent of board marks, which they say could dilute the IIT brand name.

The AIFFF had recently



written a letter to Sibal and the Prime Minister's Office stating that the academic issues including the admission standards and process were primarily the sole responsibility of the IIT Senate.

Analysing the opposition, the sources conceded that the recommendations of neither the Acharya nor the Ramasami committee, set up to address the issue of standardisation of board marks, addressed it. The Indian Statistical Institute too has said it was not feasible.

But on the other hand, the officials raised questions on the logic behind opposing the common engineering exam for the entire country. They pointed to the case of AIIMS which is much more competitive than IIT with barely 72 seats. "If admissions to AIIMS can be done on the basis of single medical exam (NEET-UG) from 2013 (as per the Supreme Court direc-

tives) why cannot the same system be followed in case of engineering?"

Since both the engineering and medical entrance tests target the same XIIth and Science students, the proposed 'single engineering entrance examination' should also be conducted on identical lines, they felt.

Giving suggestions to break the stalemate, they pointed out that the single engineering exam should be a multiple choice question type test covering the subjects of Physics, Mathematics and Chemistry, based on XIIth standard common science curriculum. The exam should be conducted with transparency and accountability and papers should be set by a joint team of senior CBSE teachers and IIT Professors rather than only the latter so that the questions are more in sync with the Class XII science syllabus.

Tribune, ND 12/04/2012 P-2

# IITs veto common entrance for engineering colleges

Say new test being thrust upon it, want more time for discussion

ADITI TANDON/TNS

NEW DELHI, APRIL 11

The proposal to introduce a common all-India engineering test for entry to all Centrally-Funded Technical Institutes (CFTIs) from 2013 today suffered a setback with the IIT faculty vetoing the move and insisting that any changes to the examination system be put on hold till proper discussions were held.

At a meeting convened by Human Resource Development Minister Kapil Sibal today to iron out differences with the IIT faculty over the proposed exam that seeks to give weightage to school boards at the time of entry to technical institutes, the All India IIT Faculty Federation let its reservations known.

In a resolution submitted at the meeting, the Federation said, "We note with grave

## THE PROPOSED TEST

- The common engineering test will give weightage to Class XII exams in admission to colleges
- It says school board weightage can't be less than 40% and can go up to 100%. Weightages not exceeding 60% would be given to the performance of students in two components of the engineering test - Main and Advance
- This would end the IIT monopoly over JEE and spell doom for the coaching industry that often hires top IIT faculty
- The IIT Council and NIT Council had in-principle approved the single test. By law, the IIT Council's decision is final and binding

concern that a new test for admission to IITs is being thrust upon us without allowing enough time for discussions and critical review and acceptance in the IIT Senates. Implementation of any changes in the existing entrance tests should be kept on hold until the above reports are obtained, consolidated and finally accepted

by the Senates."

IIT Faculty Federation representatives said they had submitted a resolution to Sibal, who said he would consider the demands. The resistance to the test is mainly learnt to be from the IITs of Kanpur, Bombay and Delhi. The faculty feels they have not been engaged enough in the process.

Earlier today, Sibal met the directors of seven old IITs to discuss the test and IIT Senates' concerns over it. Sources said directors discussed the challenges of normalising marks awarded by different state boards in school leaving exams.

"The concern was that some boards award marks more generously than others. Some directors voiced concerns about rampant cheating in certain boards," HRD Ministry sources said.

The IIT faculty's reservation to single test is well known, but today was the first formal attempt by Sibal to get them on board. On February 22, Sibal had announced a go-ahead for the single test for entry to IITs and National Institutes of Technology from 2013 after meeting state education ministers.

Asian Age, New Delhi

lay.com - Meeting fails to evolve consensus - 12 Apr 2... <http://library.pressdisplay.com/pressdisplay/services/Print>**ENGINEERING ENTRANCE**

# Meeting fails to evolve consensus

**AGE CORRESPONDENT**  
NEW DELHI, APRIL 11

The proposed common national examination for science and engineering for Central institutes, scheduled for implementation from 2013, hit a roadblock on Wednesday as the meeting of HRD minister Kapil Sibal and IIT directors with IIT faculty members remained inconclusive.

Sources stated that the All-India IIT Faculty Federation (AIITFF) strongly opposed the proposed changes to the existing IIT-JEE entrance examination pattern, alleging that it was an arbitrary decision being

**Kapil Sibal**

imposed by the HRD ministry. It is understood that the decision for a single entrance test will now be sent before respective senates of IITs for their approval. "After an approval of senates, the proposal will be put before the IIT council for its approval," sources added.

With no final decision

taken on the issue, the IIT council meet to be held on April 14, which was scheduled to deliberate and take a decision on the issue, may be deferred.

The AIITFF claimed that the views, comments and recommendations of faculty of the IITs, have not been given adequate weightage. It was also pointed out that several IITs have debated this matter and have passed resolutions expressing concern over the proposal.

Sources said the ministry made a strong case for the test but failed to develop unanimity as the federation was against the idea, especially on consideration of Class 12 marks

for admission.

"The federation noted with grave concern that the new test was being thrust upon without allowing enough time for discussions and critically reviewing and acceptance in the IIT senate," sources said. The proposed examination will see a ranking list prepared based on two-part objective-type tests and give weightage to Class 12 marks. "Faculty were also of the view that instead of the CBSE holding the common examination under the new format, an autonomous body headed by a well-known academician should conduct the test on the lines of UPSC," sources said.

Economic Times ND 12/04/2012 P-9

# Meet on Proposed IIT Entrance Exams Ends Inconclusively

## OUR POLITICAL BUREAU

NEW DELHI

The fate of a common entrance examination for all centrally funded engineering colleges continued to hang in balance as the meeting between human resource development ministry and the IITs ended inconclusively. Both sides maintained that the day's meeting had been "fruitful" and "positive"

IIT directors, chairpersons of the Board of Governors, and faculty federation representatives from the older IITs — Kharagpur, Kanpur, Delhi, Bombay, Guwahati and Madras — met with human resource development minister Kapil Sibal and ministry officials on Wednesday. Meeting had been called after some of the older IITs, particularly IIT Kanpur, Bombay and Delhi, had expressed their misgivings and concerns about the proposed examination reforms.

The Senate, which is the highest decision making body within each institute, of IIT-Kanpur and Delhi

had earlier questioned the decision to replace the IIT-JEE and had asked the ministry to hold on and further debate the issue of examination reforms. Wednesday's consultations were expected to resolve the matter ahead of Saturday's IIT-NIT Council meeting.

**Academics say there has been no formal engagement of the Senate or Faculty Federations in working out the examination reforms**

tors have been asked to discuss the reform proposals in the Senate. After which the IITs are expected to revert to the ministry with their recommendations for consideration.

There has been discontent from the IIT faculty. IIT Kanpur, Bombay

and Delhi are most dissatisfied with the manner in which the proposed common entrance examination is being introduced. At the heart of the discontent is the fact that there has been no formal engagement of the Senate or Faculty Federations in working out the examination reforms. The lack of a formal engagement gave the impression that the new entrance process was being "forced on the IIT system". The decision to allow for further discussions in the Senate appears to be an effort to counter this impression. No time line has been set for this process, "as soon as possible" is believed to have been the only guideline.

There has also been a demand that all changes be put on hold till the IIT Senate is satisfied. There are no indications if this has been agreed to. The IIT Council, which is the highest decision making body under the IIT Act, gave its in principle approval to the new entrance procedure at its meeting in September. In effect, the government could well go ahead with the proposed reform.

"It was a fruitful meeting, both sides heard each other out. We are on the same page," human resource development minister Kapil Sibal said while refusing to disclose any details of the two meetings held during the day.

Sources indicated that the IIT direc-

## IITs object to CET roll-out from next year

Himanshi Dhawan | TNN

**New Delhi:** The government's plan to introduce the common entrance test for engineering from 2013 hit a roadblock on Wednesday, with the faculty representatives of the Indian Institutes of Technology (IITs) asking for the proposal to be put on hold till there are further discussions.

When asked about the meeting, human resource development minister Kapil Sibal only said it went off well. He and HRD officials met with IIT directors and chairpersons and representatives of the All India IIT Faculty Federation (AIFFF) on Wednesday for the first time after the tech institutes expressed concerns about the new system that is expected to be implemented from next year.

The federation passed an unanimous resolution that was given to the HRD minister expressing "grave concern" that a new test for admission to IIT was being "thrust" upon them without allowing time for discussion or critical review and acceptance in IIT Senate. The resolution also said the implementation of the changes in the existing entrance tests should be kept on hold until reports are obtained, consolidated and accepted by the Senate.

AIFFF representatives said the meeting was "fruitful" and more discussions were likely.

## MEET 'FRUITFUL', BUT NO FORMAL DECISION ON JEE

HT Correspondent

■ letters@hindustantimes.com

**NEW DELHI:** The HRD ministry on Wednesday held discussions with IIT directors, chairpersons, faculty members and academicians on a proposal to change the pattern of the IIT-JEE examination from next year, by including 40% weightage of board marks.

Most of the attendees said the meeting was fruitful.

HRD minister Kapil Sibal held separate meetings with the directors and members of the All India IIT Faculty Federation. However, no final decision seems to have been taken on the inclusion of board marks.

One of persons present in the meeting said that since girls do well in board exams, the proposal to include the board marks could help improve the gender ratio in IITs too. At present, the percentage of girls in these institutes is just around 10%.

"The discussion was amicable and fruitful," said Prof Narsimhan, president of the All India IIT Faculty Federation.

Meanwhile the Leadership Summit of the IIT Delhi Alumni Association will conduct a separate session on April 15 to spell out their reservations against the proposal for including board marks. PANIIT, a federation of IIT alumni, will meet on April 14 to chart out a set of recommendations for the government.

Nav Bharat Times ND 12-Apr-12

p8

# आईआईटी और सरकार में नहीं बनी सहमति

विशेष संवाददाता ॥ नई दिल्ली

साल 2013 से देश भर में साइंस और इंजीनियरिंग में दाखिले के लिए सिंगल टेस्ट यानी आईएसईटी (इंडियन साइंस इंजीनियरिंग एलिजिबिलिटी टेस्ट) आयोजित कराने की सरकार की मंशा को बुधवार को एक बड़ा झटका लगा। आईएसईटी को लेकर मानव संसाधन मंत्रालय और आईआईटी के डायरेक्टर, बोर्ड ऑफ गवर्नर्स के चेयरपर्सन और सीनियर फैकल्टी मॅबर के साथ हुई मीटिंग में कोई सहमति नहीं बन पाई। फिलहाल यह मामला आगे के लिए सरक गया है। सूत्रों के अनुसार, सरकार से बातचीत अच्छी रही, लेकिन कोई नतीजा नहीं निकला। इस मंसले पर आगे बात होगी। इसके साथ ही 14 अप्रैल को होने वाली आईआईटी व एनआईटी काउंसिल की मीटिंग के भी आगे बढ़ने की खबरें आ रही हैं। दरअसल, इस मीटिंग का मुख्य अजेंडा भी सिंगल टेस्ट है।

## 12वीं के बाद सीधे कीजिए एमबीए

मंजरी चतुर्वेदी ॥ नई दिल्ली : अगर 12वीं के बाद सीधे एमबीए की पढ़ाई करना चाहते हैं तो अब यह ख्वाहिश पूरी हो सकती है। एआईसीटीई ने 2012-13 से मैनेजमेंट में ग्रेजुएशन और पोस्ट ग्रेजुएशन के इंटीग्रेटेड प्रोग्राम को मंजूरी दे दी है। इससे आने वाले वक्त में स्टूडेंट 12वीं के बाद पांच साल में सीधे एमबीए कर सकेंगे। एआईसीटीई ने दो तरह के प्रोग्राम शुरू करने की योजना बनाई है। एक प्रोग्राम के तहत स्टूडेंट सीधे पांच साल में एमबीए करेंगे, जबकि दूसरे प्रोग्राम के तहत इंजीनियरिंग के साथ एमबीए की डिग्री दी जाएगी। इसके तहत चार साल की इंजिनियरिंग के बाद डेढ़ साल का एमबीए होगा।

मानव संसाधन विकास मंत्री कपिल सिब्बल ने सुने सबके विचार

# एकल परीक्षा पर फैकल्टी सहमत नहीं

नई दिल्ली | विशेष संवाददाता

आईआईटी और केंद्र सरकार के इंजीनियरिंग संस्थानों में प्रवेश के लिए नई एकल परीक्षा पर आईआईटी फैकल्टी की नाराजगी दूर होने में थोड़ा समय और लग सकता है। मानव संसाधन विकास मंत्री कपिल सिब्बल ने बुधवार को देश के सात पुराने आईआईटी के फैकल्टी पदाधिकारियों के साथ बैठक की जिन्होंने आनन-फानन में टेस्ट को अगले साल से लागू नहीं करने की बात कही। साथ ही अपने सुझावों को भी इसमें शामिल करने पर जोर दिया।

मानव संसाधन विकास मंत्रालय के एक वरिष्ठ अधिकारी के अनुसार यह बैठक बेहद सकारात्मक रही है। उनके विचारों को सुना गया है। उनसे कहा गया है कि वे अपने सभी सुझावों को सीनेट के पास भेजें। सीनेट उन पर चर्चा करेगी और फिर उन्हें आईआईटी काउंसिल की बैठक में विचार के लिए रखा जाएगा। काउंसिल में सभी निदेशक, मंत्रालय के पदाधिकारी और मंत्री स्वयं होते हैं इसलिए विचार-विमर्श के बाद उनमें से कुछ सुझावों को स्वीकार किया जाएगा। लेकिन इस प्रक्रिया में महीनों लग जाएंगे। जबकि टेस्ट को मंजूरी के लिए 14 अप्रैल को आईआईटी काउंसिल और 23 अप्रैल को केंद्रीय शिक्षा सलाहकार बोर्ड की बैठक बुलाई गई है।

सिब्बल ने बुधवार को पहले आईआईटी निदेशकों के साथ बैठक



## आईआईटी

फैकल्टी की तरफ से जो प्रमुख सुझाव दिए गए हैं, उनमें टेस्ट को जल्दबाजी में 2013 से लागू नहीं करने, बहुविकल्प परीक्षा के साथ लिखित परीक्षा भी करने, परीक्षा को प्री और मेन दो भागों में विभाजित करने, प्री परीक्षा में 12वीं के अंकों को वेटेज अधिक और मुख्य परीक्षा में वेटेज कम देने के सुझाव शामिल हैं। कुछ ने यह भी कहा कि विभिन्न बोर्डों के अंकों में समानता लाने के लिए जो फार्मूला इस्तेमाल किया जा रहा है, वह ठीक नहीं है, उसे बदला जाना चाहिए।

की। बाद में फैकल्टी और अन्य पक्षकारों से बात की। निदेशकों ने भी यही कहा कि फैकल्टी पदाधिकारियों की बातों को ठीक से सुना जाना चाहिए नहीं तो वे आगे इसमें अवरोध पैदा कर सकते हैं।

इसके अलावा यह भी सुझाव दिए गए कि टेस्ट के लिए प्रश्न पत्र आईआईटी के प्रोफेसर तैयार नहीं करें बल्कि यह कार्य सीबीएसई को दिया जाना चाहिए। यह मेडिकल के सिंगल एंट्रेस टेस्ट की तर्ज पर साइंस के कॉमन सिलेबस के आधार पर होना चाहिए।



# इंजीनियरिंग एकल परीक्षा लटकी

आईआईटी बैठक में नहीं बनी सहमति, सर्वमान्य हल के लिए नई समिति का प्रस्ताव

पंकज कुमार पांडेय | नई दिल्ली,

वर्ष 2013 से अखिल भारतीय स्तर पर इंजीनियरिंग की एकल परीक्षा कराने की मानव संसाधन मंत्रालय की योजना को आईआईटी संस्थानों ने बुधवार को हुई बैठक में हरी झंडी नहीं दिखाई। इस मामले में अलग-अलग सुर देखते हुए सिंगल टेस्ट पर सर्वमान्य रास्ता तलाशने के लिए एक नई कमेटी बनाकर नए सिरे से प्रारूप तय करने का जिम्मा दिया जा सकता है।

मानव संसाधन मंत्री कपिल सिब्बल ने बैठक में आईआईटी के प्रतिनिधियों से कहा कि उनकी आशंकाओं का समाधान करके ही सिंगल टेस्ट की दिशा में आगे बढ़ेंगे। मंत्री ने बैठक के बाद दावा किया सिंगल टेस्ट पर बुलाई गई बैठक अच्छी रही। हालांकि बैठक के नतीजों

## क्या होगा अब

आईआईटी की ओर से विरोध को देखते हुए यह भी तय नहीं है कि 14 अप्रैल को प्रस्तावित आईआईटी, एनआईटी काउंसिल की बैठक होगी या नहीं। सूत्रों ने कहा कि हमें तय करना होगा कि तय समय पर यह बैठक हो या नहीं। फिलहाल माना जा रहा है कि बुधवार को परीक्षा के प्रारूप पर उठाई गई आशंकाओं को दूर किए बिना अगर तुरंत कोई बैठक होती भी है तो इससे बहुत नतीजे की उम्मीद नहीं होनी चाहिए। मंत्रालय को पहले उम्मीद थी कि आईआईटी को मनाने के बाद 14 को आईआईटी, एनआईटी काउंसिल की साझा बैठक में सिंगल टेस्ट के प्रारूप पर मुहर लगवाई जा सकती है। इस मामले को 23 अप्रैल की केंद्रीय शिक्षा सलाहकार बोर्ड (कैब) की बैठक के एजेंडे में भी रखा गया है। हालांकि बुधवार को विरोध के सुर उभरने के बाद मंत्रालय का यह एजेंडा पीछे होने की आशंका है।

पर सबने चुप्पी साध ली।

सवालियों से हुआ सामना : आईआईटी निदेशकों, आईआईटी के बोर्ड ऑफ गवर्नर, चेयरमैन और फैकल्टी की साझा बैठक में वर्ष 2013 में सिंगल टेस्ट कराने के लिए

प्रस्तावित प्रारूप पर एक के बाद एक सवाल उठाए गए। आईआईटी से जुड़ी फैकल्टी ने बारहवीं के अंक के वेटेज पर प्रश्न उठाया। यह पूछा गया कि आखिर देश में 40 से ज्यादा अलग अलग बोर्ड के अंकों को किस तरह

से नार्मलाइज किया जाएगा। 30 या 40 फीसदी वेटेज की योजना पर भी सवाल उठे। परसेंटाइल फार्मूला की व्यावहारिकता को लेकर सवाल जवाब हुए। कई फैकल्टी सदस्यों ने वेटेज के लिए तय फार्मूले को अलग अलग बोर्ड से पढ़कर निकलने वाले छात्रों के लिए अव्यावहारिक बताया। **मंत्रालय का तर्क :** बैठक में सिब्बल ने सिंगल टेस्ट की जरूरत पर जोर दिया। उन्होंने भरोसा भी दिया कि आईआईटी की ओर से उठाए गए सवालों के समाधान के लिए मंत्रालय पूरा प्रयास करेगा। मंत्रालय की ओर से तर्क दिया गया कि छात्रों को परीक्षाओं के बोझ व अनावश्यक खर्च से बचाने के लिए सिंगल टेस्ट बहुत ही जरूरी है। सूत्रों ने कहा कि सभी पक्षों को सुनकर एक सर्वमान्य फार्मूला निकालने की जिम्मेदारी नई कमेटी को दी जाएगी।

# एक साथ करें इंजीनियरिंग-एमबीए

नई दिल्ली | मदन जैड़ा



## मिलेगा नया विकल्प

बारहवीं पास करने के बाद अब डॉक्टरी, इंजीनियरिंग के अलावा एमबीए करने का रास्ता भी साफ हो गया है। पांच वर्षीय एमबीए कोर्स शुरू होने जा रहा है। दूसरे, जो लोग इंजीनियरिंग के साथ एमबीए भी करना चाहते हैं, उन्हें अब नया विकल्प मिलेगा। उनके लिए एक साढ़े पांच वर्षीय दोहरा डिग्री कोर्स शुरू हो रहा है।

अखिल भारतीय तकनीकी शिक्षा परिषद् (एआईसीटीई) ने इसी सत्र से ये दो नए कोर्स शुरू करने का फैसला किया है। मानव संसाधन विकास मंत्री कपिल सिब्बल गुरुवार को इसकी आधिकारिक रूप से शुरुआत करेंगे। एआईसीटीई के चेयरमैन एस.एस. मंथा ने कहा, इसका मकसद छात्रों को करियर के नए विकल्प

- चार साल की इंजीनियरिंग के बाद डेढ़ साल प्रबंधन की पढ़ाई, इसमें इंटरनशिप भी शामिल है
- कुल साढ़े पांच वर्षीय कोर्स करने वाले छात्र को बीटेक और एमबीए दोनों की डिग्री हासिल हो जाएगी
- उसके पास बतौर इंजीनियर और एमबीए दोनों क्षेत्रों में कार्य करने के अवसर होंगे

## 12वीं के बाद करें एमबीए

- इसमें तीन साल पूरे होने के बाद प्रबंधन में बैचलर डिग्री पूरी
- चार साल बाद एडवांस बैचलर डिग्री और पांच साल के बाद मास्टर डिग्री मिलेगी
- छात्रों के पास कोर्स को बीच में छोड़ने का विकल्प होगा

उपलब्ध कराना है। दो पांच वर्षीय नए एमबीए कोर्स तैयार किए गए हैं। अभी एमबीए के लिए ग्रेजुएट होना जरूरी है।

इसके बाद दो वर्षीय एमबीए कोर्स में एडमिशन मिलता है। लेकिन सभी छात्र ग्रेजुएशन पूरा नहीं कर पाते और वे एमबीए करने की दौड़ से बाहर हो जाते हैं। ऐसे छात्रों के लिए यह नया पांच वर्षीय कोर्स

उपयोगी होगा। ये दोनों कोर्स तैयार कर लिए गए हैं। इसी सत्र से प्रबंधन और इंजीनियरिंग कॉलेजों को इन्हें शुरू करने की इजाजत दी जाएगी।

एक अधिकारी के अनुसार एआईसीटीई की मंजूरी के साथ कॉलेजों की मर्जी पर होगा कि वे इस कोर्स को शुरू करते हैं या नहीं।

P-1

2009-2014: कै बीचा तीना गुनी ताक बढ़ी फीस

# IIM का रिजर्वेशन कोटा भरने में फीस हुई मोटी

[ श्रीराधा डी बसु कोलकाता ]

आईआईएम से एमबीए की डिग्री मिलने के बाद भले ही एक ग्रेजुएट बहुमूल्य हो जाए, लेकिन इस मुकाम तक पहुंचने के लिए जो मूल्य उसे चुकाना पड़ता है, उसमें पिछले पांच साल में तीन गुने से भी ज्यादा का उछाल आया है। साल 2009 में जहां आईआईएम अहमदाबाद, कलकत्ता और बैंगलोर से पढ़ाई पूरी करने में एक ग्रेजुएट को 5 लाख खर्च करना पड़ता था, वहां 2014 की क्लास की फीस बढ़कर 13.5 से 15.5 लाख रुपए के बीच पहुंच गई है।

आईआईएम की फीस में ताजा बढ़ोतरी इसी साल हुई है। आईआईएम अहमदाबाद ने 7 फीसदी और आईआईएम बैंगलोर ने 15 फीसदी फीस बढ़ाई है। आईआईएफटी और एक्सआईएम भुवनेश्वर जैसे संस्थानों ने भी फीस 15-16 फीसदी बढ़ा दी है।

साल 2008 में मानव संसाधन मंत्रालय से अन्य पिछड़े वर्गों (ओबीसी) के लिए आईआईएम अहमदाबाद ने 7 और आईआईएम बैंगलोर ने 15 फीसदी फीस बढ़ाई की क्षमता में 54 हैं। आईआईएफटी और एक्सआईएम ने भी फीस 15-16 फीसदी बढ़ा दी है

मुख्य कारण इंफ्रास्ट्रक्चर पर बढ़ा खर्च है, क्योंकि ओबीसी कोटा को लागू करने का मतलब यही था कि छात्रों की संख्या जोरदार तरीके से बढ़ने वाली है। हमें नई सुविधाएं शुरू करने की जरूरत है और शिक्षा की गुणवत्ता को बढ़ाने के लिए नए संसाधन भी जुटाने होंगे। देश के अलग-अलग इंडियन इंस्टिट्यूट ऑफ मैनेजमेंट (आईआईएम) ने सीटों में 54 फीसदी की

## महंगा मैनेजमेंट



आईआईएम-अहमदाबाद

2009 4

2012 14.45

2014 15.5

आईआईएम-बैंगलोर

2009 5

2012 13

2014 15

आईआईएम-कलकत्ता

2009 4

2012 13.5

2014 13.5

बढ़ोतरी पिछले तीन वर्षों में अलग-अलग तरीके से की है। उदाहरण के लिए, आईआईएम अहमदाबाद ने ओबीसी कोटा लागू होने के तीन वर्षों के दौरान सीटों की संख्या 250 से बढ़ाकर 385 कर दी। भले ही यह बढ़ोतरी एक लंबी अवधि में हुई हो, लेकिन बी-स्कूलों को क्लासरूम, होस्टल और अन्य सुविधाओं सहित मौजूदा इंफ्रास्ट्रक्चर में विस्तार करना पड़ा।

आईआईएम कलकत्ता के न्यू इनिशिएटिव एंड एक्सटर्नल रिलेशंस डीन अशोक बनर्जी ने इस बारे में कहा, 'अगर हम फीस नहीं बढ़ाएं, तो हम भले ही कामकाजी खर्च में हुई बढ़ोतरी को पूरा कर लें, लेकिन ढांचागत खर्च के लिए जरूरी रकम नहीं जुटा सकेंगे।' लखनऊ, रोहतक, रांची और कोझीकोड के आईआईएम और आईएसबी-हैदराबाद ने इस साल शुल्क में कोई बढ़ोतरी नहीं की है।

# IIMs shelve global expansion plans

Cite fund constraints, faculty shortage and concern over quality of students for not investing in campuses abroad

KALPANA PATHAK & VINAY UMAR  
Mumbai/Ahmedabad, 11 April

After years of fighting with the government to go international, the Indian Institutes of Management (IIMs) may not spread their wings at all. The three IIMs — Ahmedabad, Bangalore and Calcutta — confirmed to Business Standard that the economics of having an international campus is not in their favour and the same may not happen in the near future.

The Ministry of Human Resource Development (MHRD), had in October 2009, allowed the IIMs to go international, but only as a collective brand. Some IIM directors, however, felt it would affect individual brand identity of their campuses, and had made known their fears to the MHRD, which then allowed them to go international with their individual brands.

"I am not in favour of splitting my faculty across 10 locations. We have been getting proposals from various state governments to set up campuses in their respective states, but at this juncture, we want to take the advantage of 'everybody together' and grow here. We will, however, do activities abroad," said Pankaj Chandra, director, IIM Bangalore.

Chandra's five-year term as IIM Bangalore director comes to an end this November.

Chandra added that IIM Bangalore has been doing strategic partnerships with six schools globally, and are involved in research on "deep activities". "We are in executive education globally. We are doing international students and faculty visits and conferences together. Our strategy has been to embed ourselves more globally through this process which we find very enriching for us as well as our partners," added Chandra.

According to its website, IIM Bangalore has collaborated with 93 international institutions so far.

About seven years ago, IIM Bangalore was the first among the IIMs to think of an international footprint — Singapore. The idea of a campus in Singapore, however, was turned down by the then HRD minister Arjun Singh, who felt there was a need to meet domestic demand first.

Samir Barua, director, IIM-Ahmedabad, had earlier said the institute has been hesitant on an international campus due to faculty shortage and concern on the quality of students.

"We need a good faculty pool to launch a full-time management programme. We will also look at the cost structure and a local partner. We do not want to draw money out of our corpus to expand internationally," said Barua.



**PANKAJ CHANDRA,**  
DIRECTOR, IIM Bangalore  
I am not in favour of splitting my faculty across 10 locations. We have been getting proposals from various state governments to set up campuses in their respective states. We want to take the advantage of 'everybody together' and grow here



**SAMIR BARUA,**  
DIRECTOR, IIM Ahmedabad  
We need a good faculty pool to launch a full-time management programme. We will also look at the cost structure and a local partner. We do not want to draw money out of our corpus to expand internationally

Indian institutes with campuses abroad generally go for a two-cycle approach, which involves setting up operations through a rented place for two years and branching out to their own campuses in three years' time.

Barua, whose term also comes to an end this November, added that an overseas campus may not happen during his tenure. "The time is very short as far as I am concerned. I am not sure if it is possible to have an overseas campus in just seven months."

Barua had earlier told Business Standard that the institute may look at its first overseas campus either in Dubai or Singapore on a rented premises. He had said that IIM-A's international ranking may help it get a foothold in the international market.

IIM-A was ranked 11th position in the Financial Times ranking published this January.

At the Indian Institute of Management Calcutta, a board member echoes similar views. He added that economics are not viable

for the institute to think of a campus in the near future.

"There is no specific plan in terms of opening a campus. There are many different ways IIM Calcutta and international partners can collaborate. For instance, we have long distance programmes in the Middle East for which many people have signed up. We also have affiliations of about 43 different B-schools. I think this is good enough to have a virtual international presence," the board member added.

A fundamental reason for the IIMs to junk their overseas plans is the shortage of funds, they say. While the IIMs did not disclose their respective corpus, they said they have been drawing resources from the same to meet any need on campus. IIMs are now looking at various means to raise funds by setting up a separate department to look at the same. IIMs are also trying to tap into their alumni pool.

IIM-Calcutta and IIM-Ahmedabad have an estimated 10,000 alumni, while IIM-Bangalore has 8,000 alumni.

Today, the bulk of the money that IIMs generate is through the Management Development Programmes (MDPs) or executive education programmes they conduct. In absence of these, they would be running at a loss or just marginally breaking even.

n - Panjab varsity V- C's appointment on hold - ... <http://library.pressdisplay.com/pressdisplay/services/>

# Panjab varsity V-C's appointment on hold

Chancellor seeks advice from govt, tells selection panel to wait till then

**HT Live Correspondent**

■ [chdlivedesk@hindustantimes.com](mailto:chdlivedesk@hindustantimes.com)

**CHANDIGARH:** The selection of the new vice-chancellor of Panjab University has been deferred after vice-president of India Hamid Ansari, who is chancellor of the university, decided to seek advice from the government on the applicability of the University Grants Commission's regulations before making the appointment.

Hindustan Times had highlighted that the search committee constituted for the selection of new vice-chancellor is not in accordance with the regulations of the UGC.

The committee does not have

a nominee of the UGC while one of its members, IS Chadha, is a PU senator. As per the regulation 7.3.0 of the UGC, the selection of V-C is to be done by a search committee.

In respect of state and central universities, the committee should have a nominee of the chancellor, who should be the chairperson of the committee, a nominee of the panel chairperson and a nominee each from UGC and syndicate/executive council/board of management of the university concerned.

In a communiqué sent to registrar AK Bhandari, the chancellor had requested the expert committee to wait for the receipt of such an advice from the gov-

**There have been some queries that the constitution of panel is not in accordance with the UGC regulations**

COMMUNIQUE TO REGISTRAR

ernment before proceeding over the matter.

"The term of PU vice-chancellor RC Sobti is expiring on July 22. The vice-president of India in his capacity as chancellor of the university is required to make an appointment of the V-C for the new term, under Section 10 of Chapter 1 of the Panjab University Act, 1947. On

February 9, an expert committee constituted with justice Leila Seth (retired) as convenor and P Rama Rao and IS Chadha as members to draw a panel of three names suitable for the post of vice-chancellor, Panjab University, from amongst the potential candidates, including eligible candidates of the university," the communiqué said.

Subsequently, there have been some queries that the constitution of the expert committee is not in accordance with the "UGC regulations on minimum qualifications for appointment of teachers and other academic staff in universities and colleges and measures for the maintenance of standards in higher education 2010," it added.

Economic Times ND 12/04/2012 P-1

**CLASS CAPACITY HAS RISEN BY 54%**

# IIM Fees Trebles in 5 Years

**SREERADHA D BASU**  
KOLKATA

The cost of the priceless MBA degree from Indian Institutes of Management has more than trebled in the past five years, after yet another round of fee hikes this year.

From ₹5 lakh or less for the class of 2009, fees at the IIMs in Ahmedabad, Calcutta and Bangalore have risen to ₹13.5-15.5 lakh for the class of 2014, according to data collected from top B-schools.

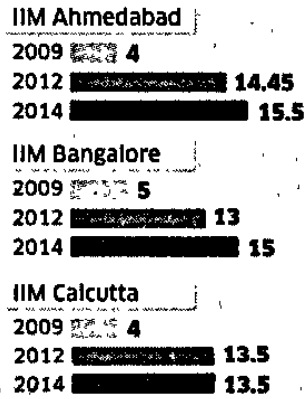
Students signing up this year face a 7% increase in fees at IIM-Ahmedabad and a 15% in-

crease at IIM-Bangalore. Other institutes such as IIFT and XIM-Bhubaneswar have also raised fees by 15-16%.

IIMs have increased class capacity by 54% after the HRD ministry directed them in 2008 to implement 27% reservation for other backward castes (OBCs). "The cost of infrastructure has been one of the major reasons for the fee hike since the OBC quota implementation meant that student numbers were increasing dramatically," said Pankaj Chandra, director, IIM-Bangalore.

**New Facilities to be Set Up** ▶▶ 19

## Fee for Class of...



FIGURES IN ₹ LAKH

## New Facilities to be Set Up

▶▶ From Page 1

"We need to set up new facilities and provide better resources to enhance the quality of education," said Pankaj Chandra, director, IIM-Bangalore.

Different IIMs rolled out the 54% increase in seats over three years in different ways. For instance, IIM-A increased the number of seats from 250 to 385 over the three-year period. Though the increase was spread out, B-schools have had to expand existing infrastructure, including classrooms, hostels and other facilities.

"If we don't increase fees we might be able to meet our operational expenses, but it won't be enough for capex," said Ashok Banerjee, dean (new initiatives & external relations), IIM-C. IIMs in Lucknow, Rohtak, Ranchi and Kozhikode and ISB Hyderabad have not increased fees this year.

Some B-schools have waiver schemes for financially weak students. At IIM-A, for instance, around 25% of the students in the first year (class of 2013) received some form of fee waiver this year. At IIM-Calcutta, 22% of the students have received waiver. Conversely, this increases the bill for those who are able to pay.

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# Delhi students can access Internet telescope

Students from nearly 80 Delhi schools will soon get an opportunity to explore the night skies in the US while sitting in India using internet telescope through a project in collaboration with IASC (International Astronomical Search Collaboration).

Students sitting at their desks in India will remotely control telescopes to see and explore the night sky visible in the U.S. and take in-depth pictures of celestial objects such as asteroids, galaxies, nebulae and clusters.

Internet Telescope enables

school students to control and monitor 10 inch and 16 inch Schmidt-Cassegrain telescopes located at the Ironwood North Observatory, USA while sitting in New Delhi.

"It is the first time that such a project has been brought to India on a large scale. Selected students will get an opportunity to be trained and participate in this exciting real science project," said C.B. Devgun from SPACE (Science Popularisation Association of Communicators & Educators). — IANS

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